



The Global Standard for Procurement and Supply

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Leading global excellence in procurement and supply

Segment 2.5 Contexts of Supply Chain Management

Level: Professional

Theme: External Environment

Knowledge: Will know and understand	Capabilities: Will be able to
<p>The impact of social, technical, economic, environmental, political, legislative, ethical and demographic (STEEPLED) criteria on organisations and their supply chains</p>	<p>Identify the potential impact of STEEPLED criteria on the organisation and its supply chain and draw up plans to maximise the benefits and mitigate difficulties</p>
<p>The impact of market change supply chain shocks and disruption of supply chains</p>	<p>Advise colleagues and other stakeholders on the impact of market change on the supply chain</p>
<p>The main regulations that impact on the employment of people in supply chains such as:</p> <ul style="list-style-type: none">• Discrimination, equality and diversity• Employee redundancy and dismissal• Working time and staff payment• International labour codes• Health and safety at the workplace• Minimum/fair wages• Modern slavery• Other country specific employment issues	<p>Evaluate the effect of impact of the main regulations on the employment of people in supply chains and develop plans to mitigate any potential difficulties caused by regulations</p>

Knowledge: Will know and understand

Capabilities: Will be able to

The impact of [mergers and acquisitions](#) on supply chains

Evaluate the potential effect of mergers and acquisitions on the organisation's supply chains and develop plans to maximise benefits and minimise disruption

The effect of competition law on supply chains

Analyse the effect of competition law on the organisation and its supply chains to ensure compliance with competition law

Regulatory requirements such as price and service controls exercised by industry regulators and international bodies

Evaluate the implications of regulatory requirements such as price and service controls exercised by industry regulators and international bodies

The role of suppliers as key resources for the supply of products and services and for new product development

Establish effective performance objectives by assessing internal and external resources and associated dependencies to create procurement plans for work with suppliers

Related CIPS Knowledge Links

[External Environment - http://www.cips.org/Knowledge/Procurement-topics-and-skills/#6896](http://www.cips.org/Knowledge/Procurement-topics-and-skills/#6896)

[Legislation - http://www.cips.org/Knowledge/Procurement-topics-and-skills/External-Environment/Legislation1/](http://www.cips.org/Knowledge/Procurement-topics-and-skills/External-Environment/Legislation1/)

[Market Analysis - http://www.cips.org/Knowledge/Procurement-topics-and-skills/Understand-Need---Market-and-options-assessment/Market-Analysis1/](http://www.cips.org/Knowledge/Procurement-topics-and-skills/Understand-Need---Market-and-options-assessment/Market-Analysis1/)

[Mergers and Acquisitions - http://www.cips.org/Knowledge/Procurement-topics-and-skills/Understand-Need---Market-and-options-assessment/Mergers-and-Acquisitions/](http://www.cips.org/Knowledge/Procurement-topics-and-skills/Understand-Need---Market-and-options-assessment/Mergers-and-Acquisitions/)

[Procurement Strategy Development - http://www.cips.org/Knowledge/Procurement-topics-and-skills/Strategy-policy/Procurement-Strategy-Development1/](http://www.cips.org/Knowledge/Procurement-topics-and-skills/Strategy-policy/Procurement-Strategy-Development1/)

[Sustainable and Ethical Procurement - http://www.cips.org/Knowledge/Procurement-](http://www.cips.org/Knowledge/Procurement-)

Segment 2.6 Managing the Challenges of Global Supply Chains

Level: Professional

Theme: External Environment

Knowledge: Will know and understand	Capabilities: Will be able to
<p>The application of STEEPLED analysis in globalised supply chains</p>	<p>Evaluate the impact of STEEPLED factors on globalised supply chains and formulate recommendations to ensure the organisation's strategy develops opportunities and mitigates risks that result from changes to STEEPLED factors</p>
<p>Standards that apply to ethical/sustainable sourcing and human rights, including labour codes that impact on the globalisation of supply chains such as:</p> <ul style="list-style-type: none">• United Nations (UN) Trafficking Protocol• International Labour Organisation (ILO)• Ethical Trading Initiative (ETI)• Social Accountability International Standard SA8000• ISO 20400 Sustainable Procurement• ISO 26000 Social Responsibility	<p>Monitor compliance with ethical practices and standards that apply to global supply chains, taking appropriate actions if any breaches by colleagues or other stakeholders are detected</p>
<p>Licensing and documentation for imports and exports</p>	<p>Monitor and ensure compliance with the licensing and documentation for imports and exports that affect the organisation</p>

Knowledge: Will know and understand

Controls through tariffs and duties on imports and exports

The methods for managing the volatility of commodities and currencies in supply chains such as:

- Hedging
- Spot
- Forward
- Derivative
- Other instruments

The main regulations that impact on the employment of people in global supply chains such as:

- Discrimination, equality and diversity
- Employee redundancy and dismissal
- Working time and staff payment
- International labour codes
- Health and safety at the workplace
- Minimum/fair wages
- Modern slavery
- Other country specific employment issues

Capabilities: Will be able to

Provide advice to colleagues and other stakeholders on the impact of tariffs and duties on imports and exports arranging appropriate actions when necessary

Evaluate and implement the use of appropriate instruments to manage the volatility of commodities and currencies in supply chains

Evaluate the impact of the main regulations on the employment of people in global supply chains

Related CIPS Knowledge Links

[Commodity Specific Knowledge - http://www.cips.org/Knowledge/Procurement-topics-and-skills/Understand-Need---Market-and-options-assessment/Commodity-Specific-Knowledge/](http://www.cips.org/Knowledge/Procurement-topics-and-skills/Understand-Need---Market-and-options-assessment/Commodity-Specific-Knowledge/)

[Legislation - http://www.cips.org/Knowledge/Procurement-topics-and-skills/External-Legislation](http://www.cips.org/Knowledge/Procurement-topics-and-skills/External-Legislation)

[Environment/Legislation1/](#)

[Logistics - http://www.cips.org/Knowledge/Procurement-topics-and-skills/Operations-Management/Logistics1/](http://www.cips.org/Knowledge/Procurement-topics-and-skills/Operations-Management/Logistics1/)

[Risk Analysis and Management - http://www.cips.org/Knowledge/Procurement-topics-and-skills/Risk-mitigation/Risk-Analysis-and-Management1/](http://www.cips.org/Knowledge/Procurement-topics-and-skills/Risk-mitigation/Risk-Analysis-and-Management1/)

[Sustainable and Ethical Procurement - http://www.cips.org/Knowledge/Procurement-topics-and-skills/Sustainability/Sustainable-and-Ethical-Procurement/](http://www.cips.org/Knowledge/Procurement-topics-and-skills/Sustainability/Sustainable-and-Ethical-Procurement/)

[Modern Slavery - http://www.cips.org/en-gb/knowledge/procurement-topics-and-skills/sustainability/sustainable-and-ethical-procurement/#tabs-4](http://www.cips.org/en-gb/knowledge/procurement-topics-and-skills/sustainability/sustainable-and-ethical-procurement/#tabs-4)